

Supplementary Document Ended June 30, 2025

Foster Electric Company, Limited
(Stock code: 6794, Prime Market)

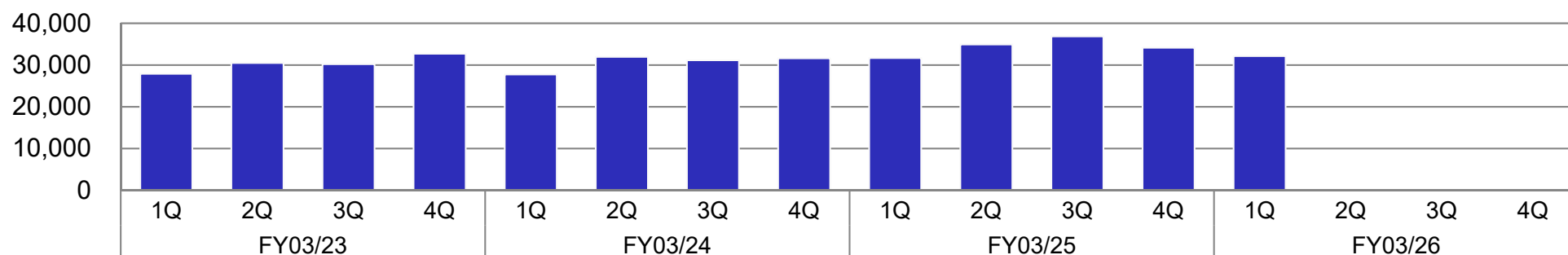
Quarterly Results (Consolidated)

FOSTER

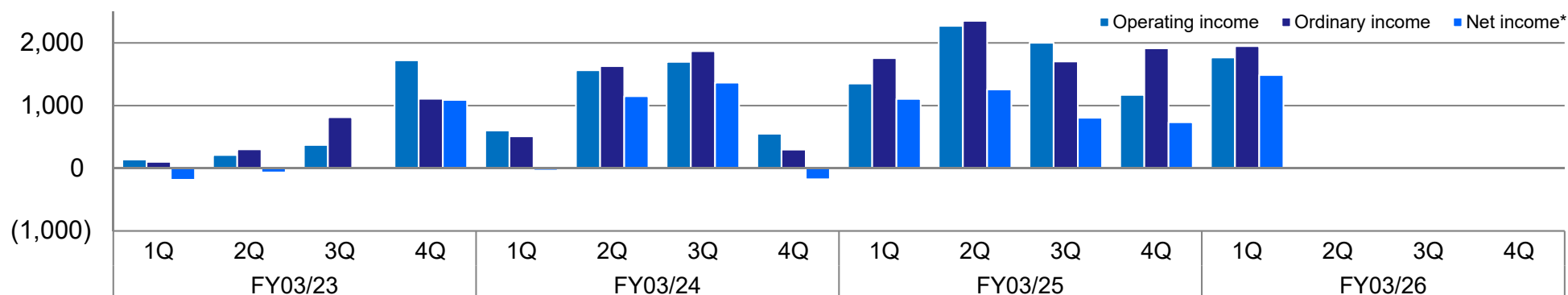
Results (Millions of yen)

	FY03/23				FY03/24				FY03/25				FY03/26			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Net sales	27,894	30,491	30,227	32,726	27,750	31,951	31,143	31,603	31,687	34,925	36,861	34,133	32,136			
Operating income	139	212	372	1,722	602	1,563	1,697	550	1,351	2,271	2,002	1,171	1,767			
Ordinary income	102	302	815	1,108	509	1,630	1,868	298	1,757	2,351	1,703	1,914	1,948			
Net income*	(183)	(66)	8	1,089	(36)	1,150	1,366	(176)	1,106	1,257	805	733	1,487			
Income ratio	0.5%	0.7%	1.2%	5.3%	2.2%	4.9%	5.4%	1.7%	4.3%	6.5%	5.4%	3.4%	5.5%			
Ordinary income to net sales	0.4%	1.0%	2.7%	3.4%	1.8%	5.1%	6.0%	0.9%	5.5%	6.7%	4.6%	5.6%	6.1%			
Net income to net sales**	(0.7%)	(0.2%)	0.0%	3.3%	(0.1%)	3.6%	4.4%	(0.6%)	3.5%	3.6%	2.2%	2.1%	4.6%			

Net sales (Millions of yen)



Profits (Millions of yen)



*Net income attributable to owners of the parent. **Net income to net sales attributable to owners of the parent.

Quarterly Results by Segment (Consolidated)

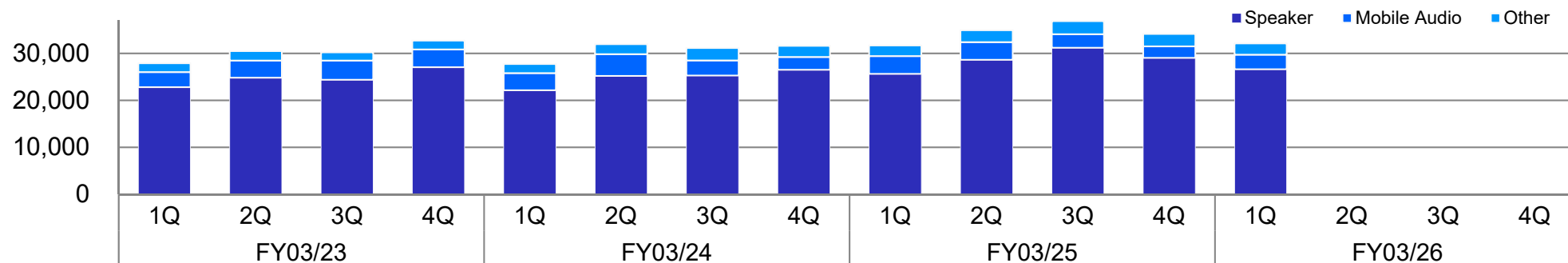
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Results (Millions of yen)

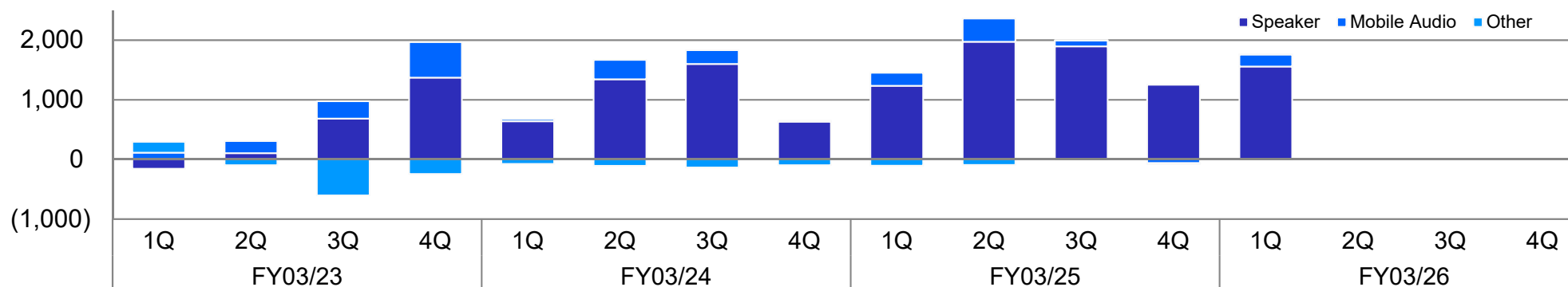
	FY03/23				FY03/24				FY03/25				FY03/26			
Sales	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Speaker	22,804	24,837	24,396	27,050	22,154	25,218	25,277	26,526	25,633	28,639	31,200	29,048	26,614			
Mobile Audio	3,213	3,628	4,066	3,784	3,644	4,611	3,222	2,720	3,800	3,759	2,894	2,439	3,125			
Other	1,875	2,026	1,766	1,891	1,951	2,122	2,644	2,357	2,253	2,525	2,766	2,646	2,395			
Operating income																
Speaker	(156)	105	684	1,371	639	1,345	1,601	633	1,236	1,974	1,897	1,253	1,559			
Mobile Audio	113	204	291	595	37	325	230	15	218	389	95	(61)	201			
Other	182	(97)	(603)	(244)	(74)	(107)	(134)	(97)	(104)	(92)	9	(19)	6			

*Net sales of other businesses are shown after elimination of intersegment transactions.

Sales (Millions of yen)



Operating income (Millions of yen)



Quarterly Balance Sheet and Statement of Cash Flows



Balance sheet (Millions of yen)

	FY03/23				FY03/24				FY03/25				FY03/26			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Total current assets	75,694	83,095	78,930	73,893	74,035	75,378	77,901	78,925	83,264	85,597	89,170	83,045	82,223			
Cash and deposits	11,422	14,366	13,525	13,646	16,218	16,882	18,868	20,216	19,708	19,779	23,811	20,388	22,243			
Notes and accounts receivable – trade	23,132	25,075	24,018	25,470	24,496	25,836	24,581	25,799	27,512	28,515	30,572	30,700	30,563			
Other	41,140	43,654	41,387	34,777	33,321	32,660	34,452	32,910	36,044	37,302	34,785	31,957	29,416			
Total non-current assets	20,098	20,345	19,301	18,977	19,813	21,902	23,458	23,822	24,877	23,530	24,204	23,780	22,729			
Net property, plant and equipment	16,640	16,809	15,702	15,030	15,846	17,582	18,951	19,377	20,291	19,085	19,737	19,394	19,011			
Total intangible assets	216	217	207	214	221	252	255	336	388	409	407	469	457			
Total investments and other assets	3,241	3,318	3,391	3,732	3,745	4,067	4,251	4,108	4,197	4,035	4,059	3,916	3,260			
Total assets	95,793	103,441	98,232	92,871	93,849	97,280	101,360	102,747	108,142	109,128	113,374	106,826	104,952			
Total current liabilities	39,332	44,507	41,988	34,799	33,055	31,854	32,990	31,899	33,218	36,314	37,842	33,886	34,108			
Notes and accounts payable – trade	12,327	11,881	11,342	9,380	9,876	11,714	12,734	12,169	14,366	16,817	17,481	18,998	16,831			
Short-term loans and bonds payable	19,660	24,845	21,979	17,456	15,928	11,782	12,223	11,346	10,869	11,131	11,398	5,502	7,736			
Other	7,345	7,781	8,667	7,963	7,251	8,358	8,033	8,384	7,983	8,365	8,963	9,385	9,541			
Total non-current liabilities	1,495	1,439	1,469	1,556	1,809	2,741	5,758	6,529	6,440	6,084	5,895	4,207	3,813			
Long-term debt and bonds payable	150	0	0	0	0	0	3,175	3,781	3,587	3,393	3,200	1,650	1,500			
Other	1,345	1,439	1,469	1,556	1,809	2,741	2,583	2,748	2,853	2,691	2,695	2,557	2,313			
Total net assets	54,965	57,494	54,774	56,515	58,984	62,684	62,611	64,319	68,483	66,729	69,636	68,731	67,030			
Shareholders' equity	43,226	43,163	42,995	44,045	43,785	45,011	46,154	45,989	46,760	48,122	48,479	49,251	49,842			
Accumulated other comprehensive income	7,293	9,436	6,587	7,050	9,771	11,654	9,943	12,014	14,987	11,075	13,648	11,619	9,631			
Non-controlling interests	4,445	4,894	5,231	5,419	5,426	6,018	6,512	6,314	6,735	7,531	7,507	7,861	7,555			
Total liabilities and net assets	95,793	103,441	98,232	92,871	93,849	97,280	101,360	102,747	108,142	109,128	113,374	106,826	104,952			

Statement of cash flows (Millions of yen)

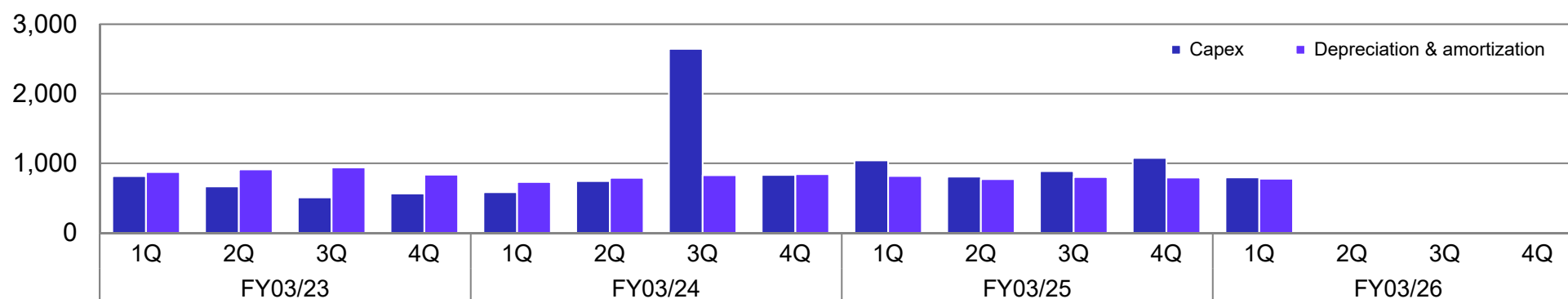
	FY03/23				FY03/24				FY03/25				FY03/26			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Operating activities	(5,612)	(1,402)	2,959	4,409	5,334	5,553	1,553	2,988	1,015	1,685	5,466	6,663	1,320			
Investing activities	(824)	6	(443)	(60)	(537)	(800)	(2,776)	(4,426)	(451)	(1,324)	(1,015)	1,945	84			
Financing activities	4,964	3,861	(2,563)	(4,486)	(2,584)	(4,605)	3,502	(753)	(1,890)	519	(928)	(7,585)	969			
Foreign exchange impact	691	478	(680)	258	358	516	(293)	357	612	(472)	181	(686)	(903)			
Net increase (decrease) in cash flow	(781)	2,943	(727)	121	2,571	664	1,986	(1,834)	(712)	409	3,703	337	1,471			
Cash at the end of period	11,308	14,252	13,525	13,646	16,218	16,882	18,868	17,034	16,321	16,730	20,434	20,771	22,243			

Quarterly Capex, Depreciation and Amortization, R&D Expenses

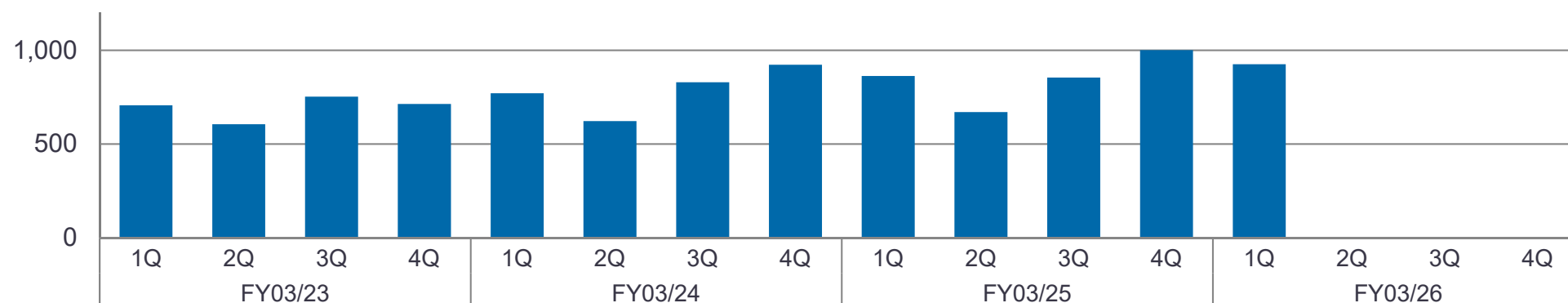
Capex, depreciation & amortization, R&D expenses (Millions of yen)

	FY03/23				FY03/24				FY03/25				FY03/26			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Capex	817	667	509	566	584	745	2646	834	1,042	808	887	1,077	798			
Depreciation & amortization	875	913	941	836	731	792	830	844	819	772	803	796	778			
R&D expenses	707	606	753	714	771	623	830	923	863	671	855	1,001	926			

Capex, depreciation & amortization (Millions of yen)

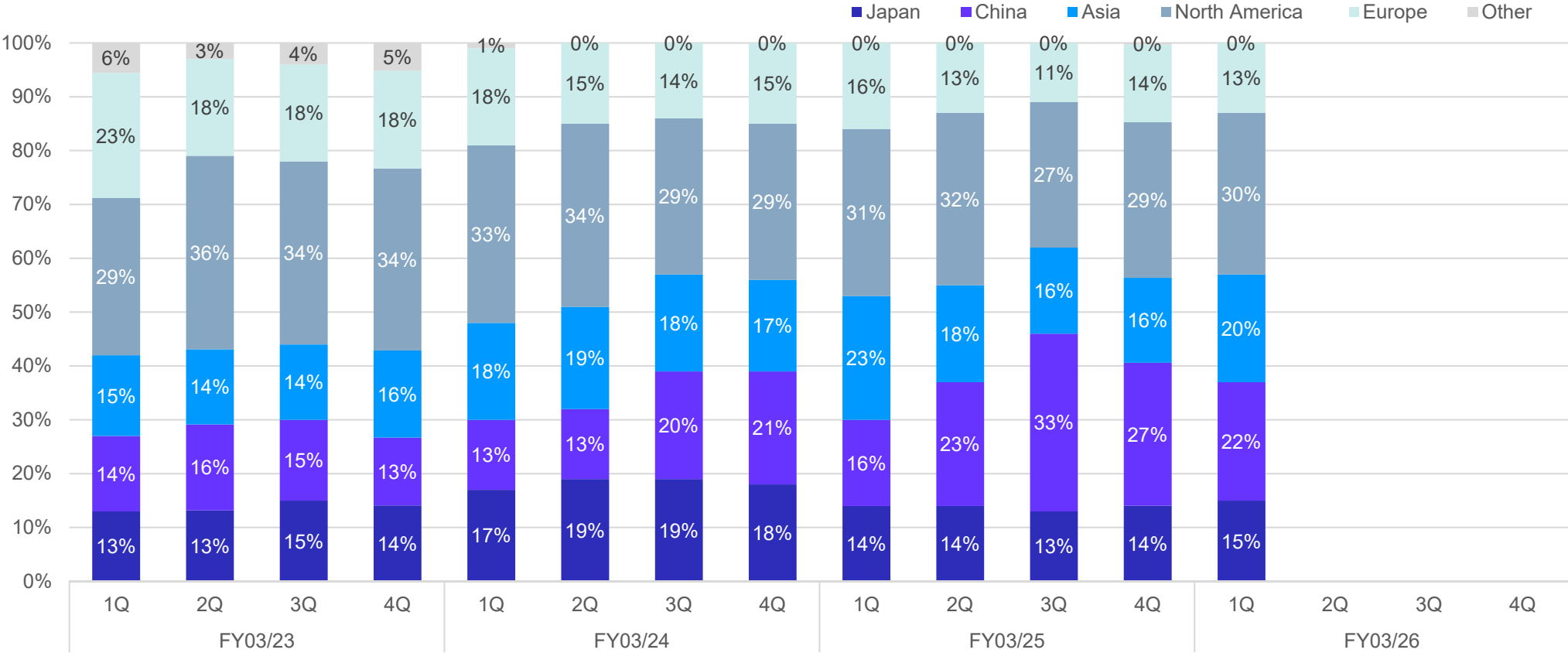


R&D expenses (Millions of yen)



Sales weighting of car speakers by region

	FY03/23				FY03/24				FY03/25				FY03/26			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Japan	13%	13%	15%	14%	17%	19%	19%	18%	14%	14%	13%	14%	15%			
China	14%	16%	15%	13%	13%	13%	20%	21%	16%	23%	33%	27%	22%			
Asia	15%	14%	14%	16%	18%	19%	18%	17%	23%	18%	16%	16%	20%			
North America	29%	36%	34%	34%	33%	34%	29%	29%	31%	32%	27%	29%	30%			
Europe	23%	18%	18%	18%	18%	15%	14%	15%	16%	13%	11%	14%	13%			
Other	6%	3%	4%	5%	1%	0%	0%	0%	0%	0%	0%	0%	0%			
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%			
Total sales (Millions of yen)	18,767	21,216	20,915	24,349	19,642	22,327	21,799	23,386	22,349	25,251	27,769	26,316	23,951			



[Precautionary Statement]

All forward-looking statements contained in this material, including forecasts, plans, and outlooks on current or future earnings, are based on currently available information and assumptions on risks and uncertainties that may affect future earnings. Actual results may differ from forecasts or estimates due to a range of factors, including economic conditions surrounding the Group's operations, business conditions of related markets and at OEM customers, the competitive environment and pricing competition in Japan and overseas, raw material prices, foreign exchange rates, risks affecting overseas business, regulations in Japan and overseas, disasters or accidents, and share prices.

[Inquiries]

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