Translation

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Consolidated Financial Results for the Nine Months Ended December 31, 2021 (Based on Japanese GAAP)

January 31, 2022

Foster Electric Company, Limited Company name:

Stock exchange listing: Tokyo

Stock code: 6794 URL https://www.foster-electric.com/

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Scheduled date to file Quarterly Securities Report: February 14, 2022

Scheduled date to commence dividend payments:

Preparation of supplementary material on quarterly financial results: Yes Holding of quarterly financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the nine months ended December 31, 2021 (from April 1, 2021 to December 31, 2021)

(1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

| | Net sales | | Net sales Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|-------------------------------------|-----------------|--------|----------------------------|--------|-----------------|--------|---|---|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Nine months ended December 31, 2021 | 65,571 | 5.5 | (3,146) | _ | (2,762) | _ | (3,298) | _ |
| Nine months ended December 31, 2020 | 62,169 | (26.3) | 111 | (95.9) | 412 | (85.5) | (1,202) | _ |

Note: Comprehensive income (loss):

Nine months ended December 31, 2021 ¥(1,324) Nine months ended December 31, 2020 ¥(2,032)

million million

| | Earnings per share | Diluted earnings per share |
|-------------------------------------|--------------------|----------------------------|
| | Yen | Yen |
| Nine months ended December 31, 2021 | (148.26) | - |
| Nine months ended December 31, 2020 | (52.97) | _ |

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|-------------------------|-----------------|-----------------|--------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| As of December 31, 2021 | 81,150 | 54,222 | 60.1 | 2,190.68 |
| As of March 31, 2021 | 77,233 | 55,993 | 65.6 | 2,276.20 |

Reference: Equity capital: As of December 31, 2021 As of March 31, 2021

¥48.748 million ¥50,638 million

2. Cash dividends

| | Annual dividends per share | | | | | | | |
|---------------------------------------|----------------------------|-----------------|-----------------|-----------------|-------|--|--|--|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total | | | |
| | Yen | Yen | Yen | Yen | Yen | | | |
| Year ended March 31, 2021 | _ | 10.00 | _ | 5.00 | 15.00 | | | |
| Year ending March 31, 2022 | _ | 10.00 | _ | | | | | |
| Year ending March 31, 2022 (Forecast) | | | | 0.00 | 10.00 | | | |

Note: Changes in dividend forecast subsequent to the most recent announcement: Yes

3. Forecast of consolidated financial results for the year ending March 31, 2022 (from April 1, 2021 to March 31, 2022)

Percentages indicate year-on-year changes

| | Net sales | | Operating pr | ofit | Ordinary pro | ofit | Profit attributa owners of pa | | Earnings per share |
|-----------|-----------------|-----|-----------------|------|-----------------|------|----------------------------------|---|--------------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Full year | 92,000 | 8.0 | (7,000) | _ | (7,000) | _ | (6,000) | _ | (269.65) |

Note: Changes in forecast of financial results subsequent to the most recent announcement: Yes

4. Notes

(1) Changes in significant subsidiaries during the nine months ended December 31, 2021 (changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Application of special accounting methods for preparing quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

(ii) Changes in accounting policies due to other reasons: No

(iii) Changes in accounting estimates: No

(iv) Restatement of prior period financial statements:

Note: For details, please refer to "2. Quarterly consolidated financial statements and important notes (4) Notes to the quarterly consolidated financial statements (Changes in accounting policies)" on page 9 of the Attachment.

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| As of December 31, 2021 | | 25,000,000 shares | As of March 31, 2021 | I | 25,000,000 shares |
|---|--------|------------------------|-----------------------------|----------|-------------------|
| Number of treasury shares at the end of t | he per | riod | | | |
| As of December 31, 2021 | Ì | 2,747,493 shares | As of March 31, 2021 | į | 2,752,847 shares |
| Average number of shares during the per | iod (c | umulative from the beg | ginning of the fiscal year) | | |
| Nine months ended December 31, 202 | 1 | 22,250,412 shares | Nine months ended December | 31, 2020 | 22,694,152 shares |

- Quarterly consolidated financial statements are not subject to quarterly audit by a certified public accountant or audit corporation.
- * Information on proper use of the projected financial results and other notes (Precautionary notes on forward-looking statements)

Forward-looking statements in this document, including earnings projections, are based on currently available information and certain assumptions that the Group regards as reasonable at the time of writing, and the Group does not in any way guarantee the achievement of the projections. Actual results may differ substantially from the forecast figures depending on various factors. For the preconditions of and precautions in using the earnings projections, please refer to "Explanation of forecast of consolidated financial results and other forward-looking information" on page 3 of the Attachment.

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1. Overview of operating results, etc.

(1) Operating results for the period under review

During the nine months ended December 31, 2021, the global economy saw a normalization of economic and social activities mainly in developed countries aided by progress in vaccinations and other government measures. However, the situation remains unpredictable as the threat of the ever-mutating COVID-19 showed no signs of abating and geopolitical risks increased.

In the electronic components industry, particularly in the automobile market where the Foster Group (the "Group") focuses, automobile manufacturers and parts suppliers were forced to review their production plans due to disruptions in the supply chain caused by the spread of COVID-19 in addition to the shortage of semiconductors.

On the other hand, expectations for medium- to long-term demand for electronic components rose, as global efforts to decarbonize began in earnest and EVs were developed at an accelerated pace.

For the fiscal year ending March 31, 2022, the Group expects net sales to exceed the previously revised forecast due to the increase in sales of car speakers accompanying the recovery in automobile sales. However, the profit situation remains harsh due to soaring costs of international freight and raw materials and components, coupled with the effects of supply chain disruptions caused by the ever-mutating COVID-19.

Against this backdrop, consolidated net sales for the nine months ended December 31, 2021 rose year on year due to increased sales of car speakers accompanying the recovery in automobile sales. However, profits were squeezed due to the sharp rise in marine container freight rates and raw material and component costs, along with supply chain disruptions due to the ever-mutating COVID-19, especially the increased usage of air freight.

As a result, consolidated net sales for the nine months ended December 31, 2021 came to $\pm 65,571$ million (up 5.5% YoY). Losses amounted to an operating loss of $\pm 3,146$ million (in the previous year, operating income of ± 111 million), an ordinary loss of $\pm 2,762$ million (in the previous year, ordinary income of ± 412 million), and a net loss attributable to owners of the parent of $\pm 3,298$ million (in the previous year, net loss attributable to owners of the parent of $\pm 1,202$ million).

Of the factors that squeezed profits, we expect the use of air freight to stop by the end of January. In addition, we have already gained the understanding of many customers to introduce a cost pass-through system in accordance with market conditions for the soaring transportation and material costs and will continue efforts to improve profitability.

Steady progress was made toward the achievement of the medium-term business plan for orders in the automotive business. In our partner strategy for target customers, we will strengthen our technical proposal capabilities and improve profitability through value-added products and solutions. In areas other than the automotive business, such as wearables and wellness, we are further promoting the commercialization of new businesses by building a development, production, and sales system that is nimble and responsive to changes in the future.

To ensure the achievement of the targets in the medium-term business plan, the Group will enhance the effectiveness and immediacy of countermeasures, including structural reforms, to address the issues at hand. At the same time, we will further strengthen our system to respond with urgency to growing uncertainties.

Results by segment were as follows.

[Speaker Segment]

Against the backdrop of a recovery in automobile sales from the COVID-19 pandemic, net sales came to \(\frac{\pmathbf{4}}{4}\)8,997million (up 23.4% YoY). The operating loss amounted to \(\frac{\pmathbf{2}}{2}\),638 million (in the previous year, operating income of \(\frac{\pmathbf{1}}{1}\)38 million), mainly attributable to the following factors: soaring container freight rates and raw material and component costs, increased usage of air freight due to prolonged disruptions in marine logistics, and lower operating rates due to the effects of COVID-19 at production sites.

[Mobile Audio Segment]

Shipments of consumer actuators were stronger than planned, but sales of headsets bundled with smartphones were nearing an end. As a result, net sales came to \(\frac{\pma}{11,181}\) million (down 36.1% YoY) and the operating loss amounted to \(\frac{\pma}{670}\) million (in the previous year, operating loss of \(\frac{\pma}{441}\) million).

[Other Segment]

In the Other Segment, including the micro acoustic components and FOSTEX brand products, net sales were ¥5,941 million (up 14.6% YoY) and operating income was ¥163 million (in the previous year, operating income of ¥14 million), due to the steady growth in the micro acoustic components business as automobile sales recovered.

(2) Financial position for the period under review

As of December 31, 2021, total assets amounted to \(\frac{4}{8}1,150\) million, up \(\frac{4}{3},917\) million from their level on March 31, 2021, mainly because of an increase in inventories. Owing chiefly to an increase in short-term bank loans, total liabilities increased \(\frac{4}{5},688\) million to \(\frac{4}{2}26,928\) million. Net assets came to \(\frac{4}{5}4,222\) million, down \(\frac{4}{1},770\) million, mainly as the result of a decrease in retained earnings. The equity ratio decreased by 5.5 percentage points from the level on March 31, 2021, to 60.1\%.

(Cash flows for the period under review)

Cash and cash equivalents as of December 31, 2021 totaled ¥14,650 million, down ¥5,723 million from the level on March 31, 2021, as a result of the cash flows described below.

[Operating activities]

Net cash used in operating activities was ¥9,500 million, chiefly due to an increase in inventories.

[Investing activities]

Net cash used in investing activities totaled \(\frac{4}{2}\),370 million, mainly due to capital investments.

[Financing activities]

Net cash provided by financing activities totaled ¥5,915 million, primarily due to an increase in short-term bank loans.

(3) Explanation of forecast of consolidated financial results and other forward-looking information
In light of recent business trends, we revised our full-year financial results forecast announced on October 28, 2021. For details, please refer to the "Announcement on Revisions to Full-Year Consolidated Financial Results Forecast and Year-End Dividend Forecast" separately disclosed on February 1, 2022.

2. Quarterly consolidated financial statements (1)Consolidated balance sheets

Total assets

| | | (Millions of yen) |
|--|----------------------|-------------------------|
| | As of March 31, 2021 | As of December 31, 2021 |
| Assets | | |
| Current assets | | |
| Cash and deposits | 15,470 | 13,863 |
| Notes and accounts receivable - trade | 16,768 | 15,632 |
| Electronically recorded monetary claims -operating | 177 | 388 |
| Securities | 5,622 | 1,859 |
| Finished goods | 11,517 | 16,194 |
| Raw materials | 5,656 | 9,014 |
| Work in process | 1,159 | 1,614 |
| Supplies | 147 | 105 |
| Accounts receivable - other | 831 | 750 |
| Advance payments to suppliers | 85 | 1,470 |
| Other | 1,635 | 1,895 |
| Allowance for doubtful accounts | (32) | (49) |
| Total current assets | 59,040 | 62,738 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 6,758 | 6,698 |
| Machinery, equipment and vehicles, net | 4,594 | 4,554 |
| Tools, furniture and fixtures, net | 1,533 | 1,807 |
| Land | 1,442 | 1,461 |
| Construction in progress | 883 | 832 |
| Total property, plant and equipment | 15,213 | 15,354 |
| Intangible assets | | |
| Software | 69 | 86 |
| Other | 119 | 119 |
| Total intangible assets | 189 | 205 |
| Investments and other assets | | |
| Investment securities | 1,482 | 1,534 |
| Long-term prepaid expenses | 83 | 61 |
| Retirement benefit asset | 791 | 815 |
| Deferred tax assets | 199 | 239 |
| Other | 234 | 199 |
| Total investments and other assets | 2,790 | 2,851 |
| Total non-current assets | 18,193 | 18,411 |
| - | | |

81,150

77,233

| | | (Millions of yen) |
|--|----------------------|---------------------------------------|
| | As of March 31, 2021 | As of December 31, 2021 |
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 8,735 | 7,705 |
| Short-term borrowings | 2,556 | 9,613 |
| Current portion of long-term borrowings | 1,528 | 912 |
| Accounts payable - other | 2,768 | 3,173 |
| Income taxes payable | 301 | 473 |
| Accrued expenses | 1,719 | 1,853 |
| Provision for bonuses | 362 | 462 |
| Other | 766 | 904 |
| Total current liabilities | 18,738 | 25,098 |
| Non-current liabilities | | |
| Long-term borrowings | 1,118 | 450 |
| Deferred tax liabilities | 588 | 562 |
| Retirement benefit liability | 74 | 70 |
| Provision for retirement benefits for directors (and other officers) | 16 | 19 |
| Provision for share awards | 146 | 155 |
| Asset retirement obligations | 254 | 258 |
| Other | 301 | 312 |
| Total non-current liabilities | 2,501 | 1,829 |
| Total liabilities | 21,239 | 26,928 |
| Net assets | · · | - |
| Shareholders' equity | | |
| Share capital | 6,770 | 6,770 |
| Capital surplus | 6,896 | 6,896 |
| Retained earnings | 41,299 | 37,625 |
| Treasury shares | (4,129) | |
| Total shareholders' equity | 50,837 | 47,177 |
| Accumulated other comprehensive income | , | , , , , , , , , , , , , , , , , , , , |
| Valuation difference on available-for-sale securities | 298 | 324 |
| Foreign currency translation adjustment | (82) | |
| Remeasurements of defined benefit plans | (414) | |
| Total accumulated other comprehensive income | (198) | · · · |
| Non-controlling interests | 5,354 | 5,474 |
| Total net assets | 55,993 | 54,222 |
| Total liabilities and net assets | 77,233 | 81,150 |
| | 11,233 | 01,130 |

(2)Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

(Nine months ended December 31, 2021)

| | Nine months ended | (Millions of yen) Nine months ended |
|---|-------------------|-------------------------------------|
| | December 31, 2020 | December 31, 2021 |
| Net sales | 62,169 | 65,571 |
| Cost of sales | 54,181 | 58,764 |
| Gross profit | 7,988 | 6,807 |
| Selling, general and administrative expenses | 7,876 | 9,953 |
| Operating profit (loss) | 111 | (3,146 |
| Non-operating income | | |
| Interest income | 103 | 64 |
| Dividend income | 19 | 24 |
| Subsidy income | 117 | 121 |
| Foreign exchange gains | 170 | 206 |
| Miscellaneous income | 196 | 232 |
| Total non-operating income | 607 | 649 |
| Non-operating expenses | | |
| Interest expenses | 53 | 60 |
| Miscellaneous losses | 252 | 204 |
| Total non-operating expenses | 306 | 265 |
| Ordinary profit (loss) | 412 | (2,762 |
| Extraordinary losses | | |
| Impairment losses | 891 | _ |
| Extra retirement payments | 154 | 487 |
| Total extraordinary losses | 1,046 | 487 |
| Loss before income taxes | (633) | (3,250 |
| Income taxes - current | 341 | 142 |
| Income taxes - deferred | (55) | (45 |
| Total income taxes | 286 | 96 |
| Loss | (920) | (3,346 |
| Profit (loss) attributable to non-controlling interests | 281 | (48 |
| Loss attributable to owners of parent | (1,202) | (3,298) |

Consolidated statements of comprehensive income (cumulative) (Nine months ended December 31, 2021)

| (Time months ended December 31, 2021) | | |
|--|--|--|
| | | (Millions of yen) |
| | Nine months ended December 31, 2020 | Nine months ended December 31, 2021 |
| Loss | (920) | (3,346) |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 91 | 26 |
| Foreign currency translation adjustment | (1,143) | 1,872 |
| Remeasurements of defined benefit plans, net of tax | (60) | 123 |
| Total other comprehensive income | (1,112) | 2,022 |
| Comprehensive income | (2,032) | (1,324) |
| Comprehensive income attributable to | • | |
| Comprehensive income attributable to owners of parent | (2,125) | (1,529) |
| Comprehensive income attributable to non-controlling interests | 92 | 205 |

| | Nine months ended December 31, 2020 | (Millions of yen) Nine months ended December 31, 2021 |
|---|---|---|
| Cash flows from operating activities | 200000000000000000000000000000000000000 | 20001110011011, 2021 |
| Loss before income taxes | (633) | (3,250) |
| Depreciation | 2,357 | 2,370 |
| Decrease (increase) in retirement benefit asset | 71 | (22) |
| Increase (decrease) in retirement benefit liability | 3 | (3) |
| Increase (decrease) in provision for retirement benefits | (0) | , , |
| for directors (and other officers) | (0) | 2 |
| Increase (decrease) in allowance for doubtful accounts | 1 | 17 |
| Increase (decrease) in provision for bonuses | (84) | 100 |
| Subsidy income | (117) | (121) |
| Impairment losses | 891 | _ |
| Extra retirement payments | 154 | 487 |
| Interest and dividend income | (123) | (88) |
| Interest expenses | 53 | 60 |
| Foreign exchange losses (gains) | 11 | 217 |
| Decrease (increase) in trade receivables | (1,580) | 938 |
| Decrease (increase) in inventories | 1,249 | (8,519) |
| Increase (decrease) in trade payables | 1,072 | (1,046) |
| Decrease (increase) in accounts receivable - other | 278 | 83 |
| Increase (decrease) in accounts payable - other | (215) | 408 |
| Decrease (increase) in advance payments to suppliers | (98) | (1,399) |
| Other, net | (273) | 680 |
| Subtotal | 3,018 | (9,083) |
| Interest and dividends received | 123 | 88 |
| Interest paid | (53) | (60) |
| Subsidies received | 117 | 121 |
| Extra retirement payments | (101) | (385) |
| Income taxes paid | (825) | (284) |
| Income taxes refund | (023) | 103 |
| Net cash provided by (used in) operating activities | 2,277 | (9,500) |
| Cash flows from investing activities | 2,277 | (5,500) |
| Purchase of securities | (760) | (984) |
| Proceeds from redemption of securities | 634 | 629 |
| Purchase of investment securities | (0) | (0) |
| Purchase of property, plant and equipment | (1,559) | (1,921) |
| Purchase of intangible assets | (33) | (84) |
| Purchase of long-term prepaid expenses | (35) | (20) |
| Other, net | 13 | 11 |
| Net cash provided by (used in) investing activities | (1,741) | (2,370) |
| Cash flows from financing activities | (1,/+1) | (2,370) |
| Net increase (decrease) in short-term borrowings | 158 | 7,098 |
| Repayments of long-term borrowings | | |
| Dividends paid | (1,507) (570) | (731) (335) |
| Dividends paid to non-controlling interests | (159) | (116) |
| _ | ` ` · · · · | |
| Net cash provided by (used in) financing activities | (2,079) | 5,915 |
| Effect of exchange rate change on cash and cash equivalents | (491) | 231 |
| Net increase (decrease) in cash and cash equivalents | (2,034) | (5,723) |
| Cash and cash equivalents at beginning of period | 23,930 | 20,373 |
| Cash and cash equivalents at end of period | 21,895 | 14,650 |

(4) Notes to the quarterly consolidated financial statements

(Notes on going concern assumption)

Not applicable.

(Notes on significant changes in the amount of shareholders' equity)

Not applicable.

(Changes in accounting policies)

(Application of Accounting Standard for Revenue Recognition, etc.)

The Group began applying the Accounting Standard for Revenue Recognition, etc. (ASBJ Statement No. 29, March 31, 2020; hereinafter referred to as "Accounting Standard for Revenue Recognition") at the beginning of the first quarter of the fiscal year ending March 31, 2022. Accordingly, the Group has decided to recognize revenue in the amount expected to be received in exchange for goods or services at the time when control of the promised goods or services is transferred to the customer.

The Group has applied the accounting standard in accordance with the transitional treatment prescribed in the proviso of Paragraph 84 of the Accounting Standard for Revenue Recognition. The cumulative effect of retroactively applying the new accounting policy prior to the beginning of the first quarter of the fiscal year ending March 31, 2022 was reflected in retained earnings at the beginning of the period. The new accounting policy has been applied starting from the relevant beginning balance, but there has been no impact on the relevant beginning balance.

Note that the effect of applying the accounting standard on the consolidated financial statements for the nine months ended December 31, 2021 is immaterial.

(Application of Accounting Standard for Fair Value Measurement, etc.)

The Group began applying the Accounting Standard for Fair Value Measurement, etc. (ASBJ Statement No. 30, July 4, 2019; hereinafter referred to as "Accounting Standard for Fair Value Measurement") at the beginning of the first quarter of the fiscal year ending March 31, 2022. The Group will prospectively apply the new accounting policy set forth in the Accounting Standard for Fair Value Measurement in accordance with the transitional treatment prescribed in Paragraph 19 of the Accounting Standard for Fair Value Measurement and Paragraph 44-2 of the Accounting Standard for Financial Instruments (ASBJ Statement No. 10, July 4, 2019).

Note that the application of the accounting standard has no effect on the consolidated financial statements for the nine months ended December 31, 2021.

(Segment information, etc.)

[Segment information]

- I. Nine months ended December 31, 2020 (from April 1, 2020 to December 31, 2020)
 - 1. Information on amount of net sales and income (loss) for each reportable segment

(Millions of yen)

| | R Speaker | eportable segmen Mobile Audio | ts Other | Total | Adjustments * Note 1 | Amounts on consolidated statement of income * Note 2 |
|----------------------------------|--------------|--------------------------------|-------------|--------|-------------------------|--|
| Net sales | | | | | | |
| Sales to external customers | 39,694 | 17,502 | 4,972 | 62,169 | _ | 62,169 |
| Inter-segment sales or transfers | _ | _ | 213 | 213 | (213) | _ |
| Total | 39,694 | 17,502 | 5,186 | 62,382 | (213) | 62,169 |
| Segment income (loss) | 138 | (41) | 14 | 111 | (0) | 111 |

Notes:

- 1. Adjustments to segment income (loss) reflect the elimination of inter-segment transactions.
- 2. Total segment income (loss) matches the operating income (loss) in the quarterly consolidated statement of income.
- 2. Information on impairment losses of non-current assets or goodwill, etc. for each reportable segment (Important impairment losses of non-current assets)

In the Speaker segment, ¥682 million is recognized as impairment losses of non-current assets related to business assets. In the Other segment, ¥209 million is recognized as impairment losses of non-current assets related to business assets.

- II. Nine months ended December 31, 2021 (from April 1, 2021 to December 31, 2021)
 - 1. Information on amount of net sales and income (loss) for each reportable segment

(Millions of yen)

| | Reportable segments | | | | Adjustments | Amounts on consolidated |
|----------------------------------|---------------------|--------------|-------|---------|-------------|------------------------------|
| | Speaker | Mobile Audio | Other | Total | * Note 1 | statement of income * Note 2 |
| Net sales | | | | | | |
| Sales to external customers | 48,997 | 11,181 | 5,392 | 65,571 | _ | 65,571 |
| Inter-segment sales or transfers | ĺ | | 548 | 548 | (548) | _ |
| Total | 48,997 | 11,181 | 5,941 | 66,120 | (548) | 65,571 |
| Segment income (loss) | (2,638) | (670) | 163 | (3,146) | (0) | (3,146) |

Notes:

- 1. Adjustments to segment income (loss) reflect the elimination of inter-segment transactions.
- 2. Total segment income (loss) matches the operating income (loss) in the quarterly consolidated statement of income.
- Information on impairment losses of non-current assets or goodwill, etc. for each reportable segment (Important impairment losses of non-current assets)
 Not applicable.